

Remote Planning

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Indigo Division

Since 1977

Acquired in 2001

Employees ~3000

Located in Nes Ziona & Kiryat Gat



Missio

- Be #1 in high value digital color pages for the Commercial and Packaging print markets by leveraging Indigo LEP technology and comprehensive end-to-end solutions
- Build a customer-focused, passionate, innovative, committed and quality minded global employee community

Workflow



Print Servers



Digital Presses



Inks



Media and Materials



Finishing



Indigo's R&D culture



LPPD



New Value

Product



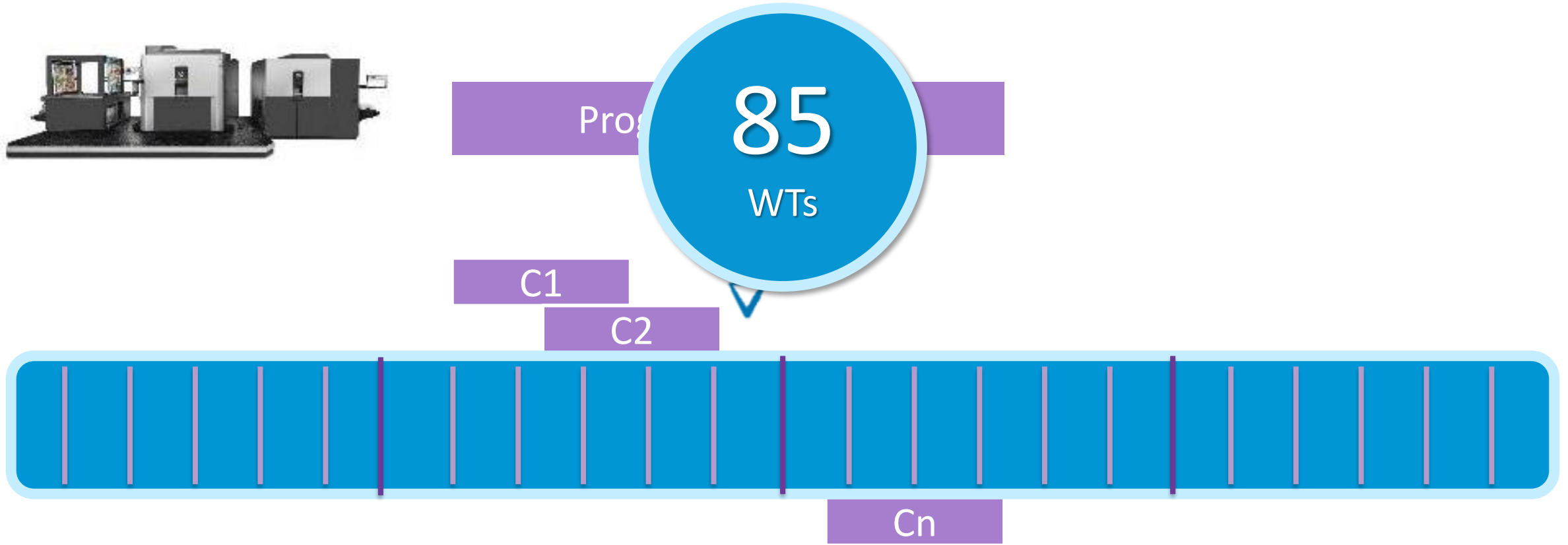
Process



Service



Planning Process

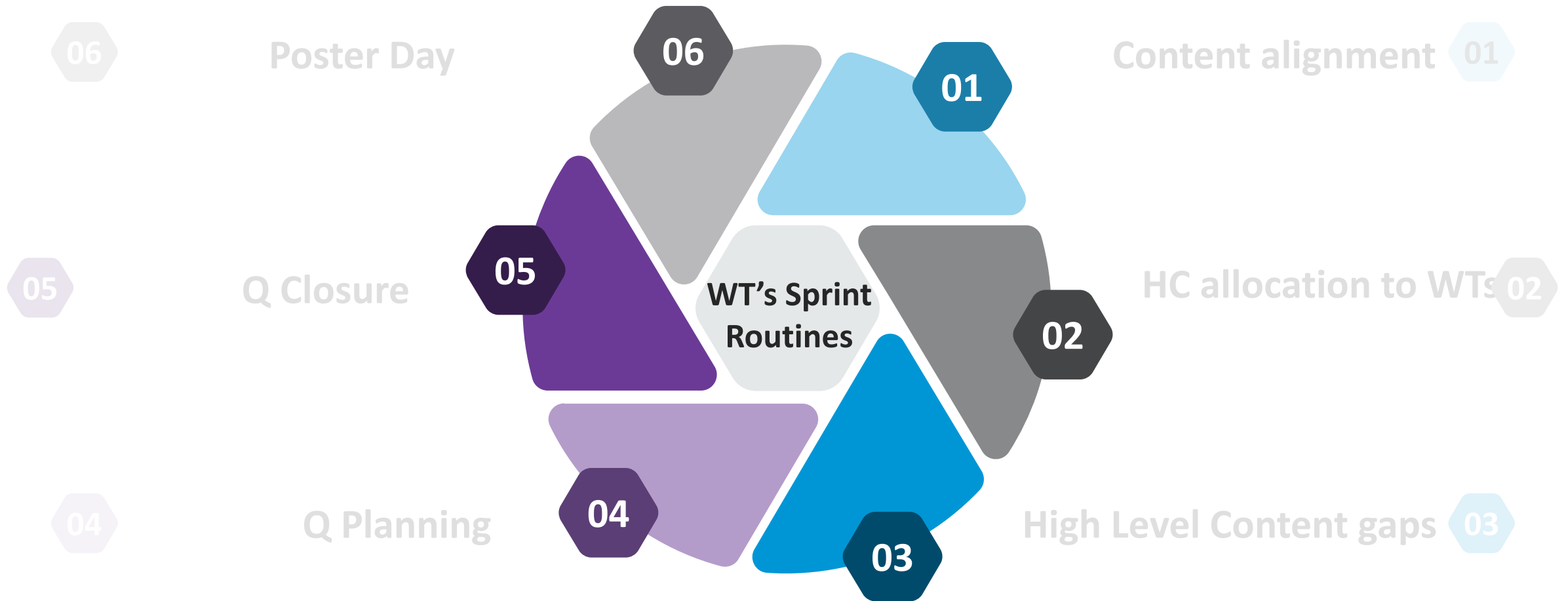


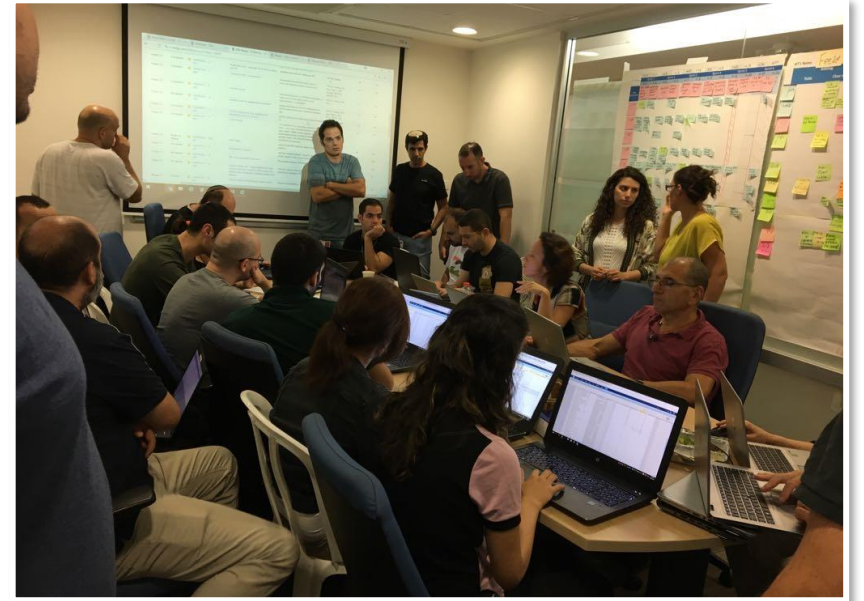
Annual Planning

Quarter Planning

Sprint Planning

Planning Cycle





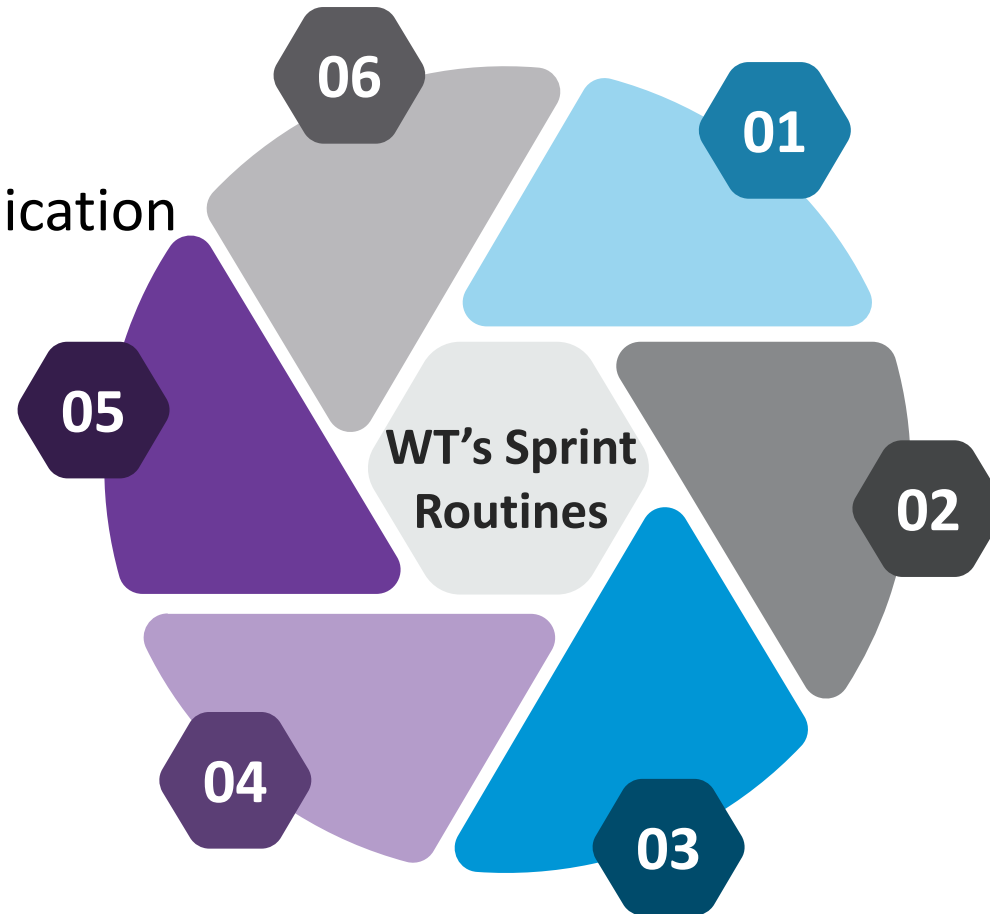
Indigo's R&D new reality

~1000 employees

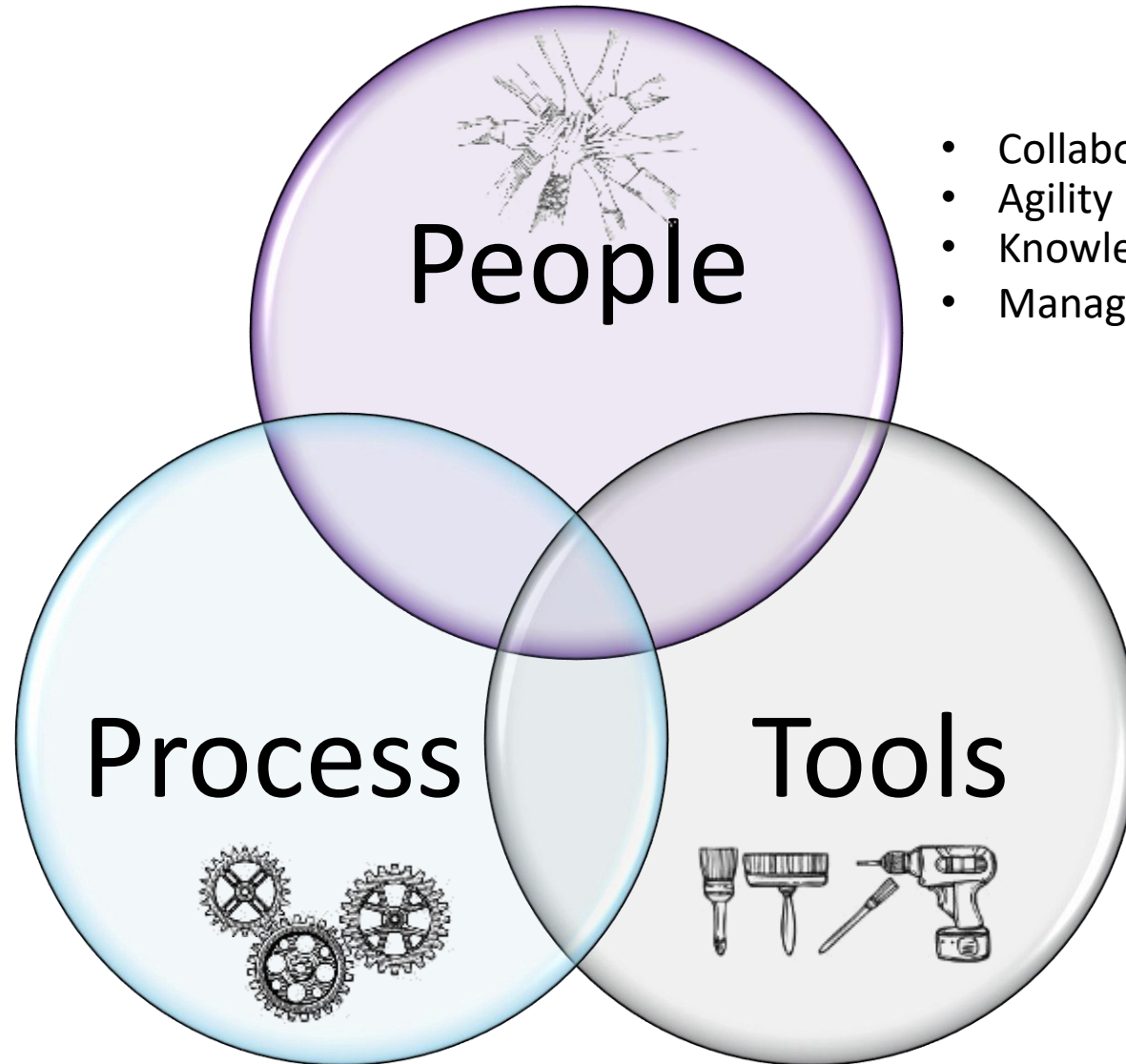


Planning Cycle – The dilemma...

- Challenging communication
- Multiple interfaces
- No digital tools



Planning Cycle – The mindset behind the solution



- Collaboration
- Agility
- Knowledge management
- Management engagement

- Creating value
- Eliminating waste
- Keeping the cadence

- Focus on the process

Planning Cycle – The solution

- Webinar
 - Be active
 - Buffer day after Passover
 - Communicate
 - Focus on the short term

How to plan correctly?

Inputs:

1. Aligned content = Customers demands
2. Previous Q planning board
3. Retrospective's Action Items
4. Constraints

How?

1. Plan with your WT members
2. Size of delivery = No less than a week

Output:

1. Quarterly planning board = WT commit to deliver
2. Catch ball (if needed)



Planning Cycle – The solution

- Communication
 - Confluence
 - Google sheets
 - Zoom with video

Q'4 - 20	02/08/2020	09/08/2020	16/08/2020	23/08/2020	30/08/2020	06/09/2020	13/09/2020	20/09/2020	27/09/2020	04/10/2020	11/10/2020	18/10/2020
WT Name	Sprint 1			Sprint 2		Sprint 3		Sprint 4		Sprint 5		
	32	33	34	35	36	37	38	39	40	41	42	43
Main Deliverables												Bu &

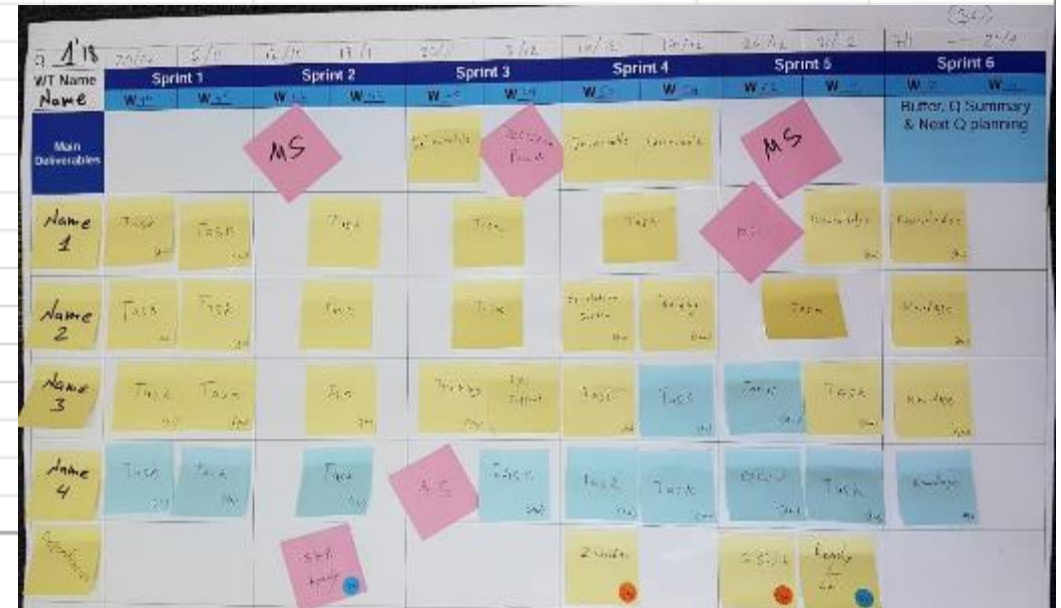
Blanket Dev Polaris	A
Smart press content	A
Tresu for Tamar	A
BD Engine DARS	A
Fluid Delivery Sys	A

WT's learning board

WT Name:	Quarter:	Program Name:	P2P:

Blonde_WT A

What went well? (+)	What did not work well? (Δ)	What are we going to do differently next Q?
1.	1.	
2.	2.	
3.	3.	



Planning Cycle – Retrospective

How?

- Hansei
- Go to Gemba
- Management retro

So....

- Virtual planning was effective
- We need to improve routines definition
- Shared files helped the WT's (if they used them)
- We should think about official digital planning tool

Q&A

